

2021

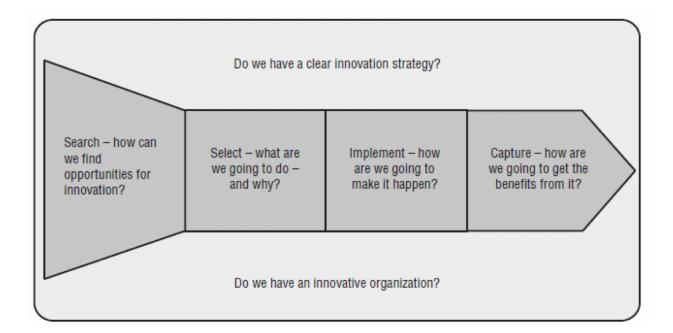
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Managing Innovation

## Innovation process mapping (1)

**Purpose:** this tool will help explore the readiness of an organization to make innovation happen.

## **Background:** It is based on a simple process model and asks two sets of questions:

- (a) Do we have all the stages in place to enable the innovation journey?
- (b) Do they work as well as they could?



## **Tool description**

Step 1 – map the way in which innovation takes place against the model

Stage	Present/	If present describe them – how does
	absent?	the process work at this stage, who is

	responsible, what are the inputs and outputs, etc?
Search?	
Select?	
Implement?	
Capture value?	
Learn and build	
capability?	

## (a) Do they work well?

Stage	Present/absent?	How well to they work? Can you give examples to demonstrate? Where and how might you extend this capability?
Search?		
Select?		
Implement?		
Capture value?		
Learn and build capability?		

Some examples to help focus attention on this theme might include looking for evidence that:

We have processes in place to help us manage new product/service development effectively from idea to launch

Our innovation projects are usually completed on time and within budget

We have effective mechanisms for managing process change from idea through to successful implementation

We systematically search for new product or service ideas

We systematically compare our products/services and processes with other firms

We have mechanisms in place to ensure early involvement of all departments in developing new products/services/processes

We have a clear system for choosing innovation projects

There is sufficient flexibility in our system for product development to allow small 'fast track' projects to happen